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STATISTICS FOR THE MAXIMUM OF SEVERAL POSITIVE RANDOM VARIABLES WITH APPLICATION TO NETWORKING

GEORGE J. SCHLENKER

DECEMBER 1984

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This report addresses a common problem in activ	/ity networks, popularly

known as PERT networks. This is the problem of calculating statistics associated with the maximum of several parallel, random activity times. Generally, one desires the mean, standard deviation, and quantiles of the distribution of the maximum of a set of positive, continuous, and independent random variables. An accurate recursive numerical algorithm for calculating these statistics is presented here. This method is somewhat more efficient than more (cont'd)

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straightforward numerical techniques.

The method developed and used here is not restricted by having all of the random variables belong to the same distribution or even by having the same functional form. Pertinent, general formulas are derived as well as some closed-form results for a special case. Numerical examples are presented to assess the method's computational error and to illustrate certain quantitative generalizations.

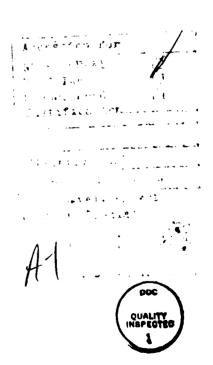
Altho not limited to activity network applications, these results and the enclosed computer programs can be used to assess the estimation errors associated with deterministic networking methods such as PERT and CPM.

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GEORGE J. SCHLENKER

December 1984



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EXECUTIVE SUMMARY

This report is addressed to analysts with some background in probability, statistics, and stochastic networks. The literature on activity networks has identified shortcomings of deterministic methods such as the Program Evaluation and Review Technique (PERT). Much of the estimation error of PERT is due to the failure to adequately treat subnetworks of parallel activities. Statistics such as mean, standard deviation, and quantiles of completion time of these subnetworks can be accurately calculated by the methods of this report. Therefore, the errors in these statistics produced by deterministic methods can be evaluated for specific examples. However, in the author's opinion, in most instances deterministic networking methods should be abandoned in favor of accurate and comprehensive stochastic techniques such as the Venture Evaluation and Review Technique (VERT).

The numerical procedures developed here have considerable use apart from application to activity networks. The problem of finding descriptive statistics for the maximum of a set of positive continuous random variables is found in the areas of analysis of engineering tolerances and of reliability and maintainability.

Motivated by networking problems, various parametric analyses are performed. Goals are to determine the sensitivity of the subject statistics to network parameters and to draw pertinent inferences for activity networks. Some parameters of interest are the number of random variables (RV's) in the set, the relative size of the mean value of each of the RV's in the set, and the functional form of and shape parameters for the probability distributions of these RV's. Most of the examples use probability distributions having the domain zero to infinity. To meet the objection that the domain is always finite, an analysis is made of the effect of truncating the above distributions. A brief analysis is also done on the effect of network logic.

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AMSMC-RDA-S December 1984

MEMORANDUM REPORT

SUBJECT: Statistics for the Maximum of Several Positive Random Variables with Application to Networking

1. Reference:

References are designated by bracketed numbers and are included in the footnotes. The references are also listed.

2. Background

Deterministic* networking methods for estimating the time to complete a multi-activity project have existed for more than two decades. Methods of this sort such as PERT and CPM, while useful in some respects, can produce large errors in estimates of the mean value and upper quantiles of the probability distribution of project completion time. The error is due principally to the insistence that a deterministic critical path pass thru that activity, in a set of parallel activities, which has the largest mean completion time**. The errors of deterministic networking methods were identified very early. For example, see Grubbs (1962)[1].

As opposed to Monte-Carlo methods.

^{**} The deterministic approach replaces the random activity times by their mean values to find a critical path thru the network. Using the PERT assumption, the variance of the project completion time is just the sum of the activity variances along the critical path. To estimate quantiles of the distribution of project completion time, PERT makes the additional assumption that the distribution of this random variable is Normal.

^[1] Grubbs, F.E. "Attempts to Validate Certain PERT Statistics or 'Picking on PERT'," Opns. Res., Vol. 10, pp. 912 - 915, 1962.

An analytic approximation was devised by Clark (1961)[2] to calculate the mean and standard deviation of project completion time. The method is based on Normally-distributed parallel activity times. These times are permitted to be correlated, if activities share a common node. Subsequent critiques of PERT, such as MacCrimmon and Ryavec (1964)[3] and Greer (1983)[4], attempted to quantify the approximate magnitude and sign of the estimation errors of completion time statistics. By necessity, these papers use quite simple examples, from which their inferences are drawn. Unfortunately, there is a great diversity in network structure, and no typical* network can be identified.

3. In at least one class of network problems, there are multiple -- typically, 2 to 20 -- independent, parallel activities throughout very large networks. This type of network [5] has been used by Department of Army organizations to plan for the reactivation of inactive ammunition production facilities. Motivation for the work reported here followed discussion with one of the authors of [5] (Moeller) about the estimation errors associated with deterministic

^[2] Clark, C.E. "The Greatest of a Finite Set of Random Variables," <u>Opns. Res.</u>, Vol. 9, No. 2, pp. 145 - 162, March - April 1961.

^[3] MacCrimmon, K.R. and Ryavec, C.A. "An Analytical Study of the PERT Assumptions," Opns. Res., Vol. 12, No. 1, pp. 16 - 37, January - February 1964.

^[4] Greer, W.R. Jr. "Why Doesn't PERT Work?," Resource Mgmt. Journal, pp. 27 - 31, Summer 1983.

^{*} There are, of course, classes of problems which yield similar networks.

However exceptions are manifest to generalizations such as "activity networks have few independent parallel activities."

^[5] Matheiss, T.H., Moeller, G. and Kilar, J. "Improving Industrial Readiness with Venture Evaluation and Review Technique (VERT)," <u>Interfaces</u>, Vol. 12, No. 1, pp. 21 - 26, February 1982.

networking methods applied to this type of problem. It appears that the defects of deterministic networking methods, tho adequately reported*, have not been appreciated by all. The beginning of the present effort was an attempt to quantify the error of PERT completion time for a subnetwork of multiple parallel activities.

4. An approach to all stochastic networks which avoids the restrictive assumptions of PERT is called VERT, for Venture Evaluation and Review Technique. A recent expository paper by Moeller and Digman (1981)[6] describes the modeling technique and illustrates this with an example of planning in the electric power industry. The textbook on VERT [7] provides greater detail.

5. Objectives and Scope

The class of problem posed by parallel subnetworks of activities of random duration is the following. Given a set of k positive, continuous random variables, each having a possibly unique distribution, what are the values of statistics associated with the largest member of this set? The statistics of interest are the mean, standard deviation, and quantiles of the distribution of the largest value.** Objectives of this report are: (a) to develop a general procedure for obtaining this mean and standard deviation and (b) to derive some analytic results suitable for assessing the computational error of

^{*} In fact some authors ([3] and [4]) have advocated patching up PERT via analytic corrections.

^[6] Moeller, G.L. and Digman, L.A. "Operations Planning with VERT," Opns. Res., Vol 29, No. 4, pp. 676 - 697, July - August 1981.

^[7] Lee, S.M., Digman, L.A., and Moeller, G.L. <u>Network Analysis for Management</u> Decisions, Kluwer-Nijhoff Pub., Hingham, MA, c. 1981.

^{**} A method for obtaining these statistics for this problem has greater applicability than just to activity networks. Other applications lie in the areas of tolerance stackup (where parallel elements exist) and in reliability and maintainability analysis.

the numerical method. Additionally, considering the original problem context, certain numerical generalizations are desired which can be applied to activity networks.

6. Method

Prior to discussing methods, some problem nomenclature will be useful. The probability density function (p.d.f.) and its integral the cumulative distribution function (c.d.f.) for each of the random variables (RV's) in the set $\{x_i,1\leq i\leq k\}$ are denoted, respectively, by $f_i(x)$ and $F_i(x)$. These are the primary inputs or problem ingredients. It is assumed that the mean and variance of x_i -- $E[x_i]$ and $V[x_i]$ -- are readily available. The random variable of interest is denoted by z_k , where

$$z_k = \max_{i} (x_1, x_2, ..., x_i, ..., x_k), 0 \le x_i < \infty$$

The p.d.f and c.d.f. of z_k are denoted by $g_k(z)$ and $G_k(z)$. Given that an expression for $g_k(z)$ can be derived, one can obtain an analytic expression for the jth origin moment $a_j(k)$ by

$$a_j(k) = \int_0^\infty z^j g_k(z) dz, 0 \le j$$
.

From this result the mean and variance of \boldsymbol{z}_k are, immediately,

$$E[z_k] = a_1(k)$$

$$V[z_k] = a_2(k) - a_1^2(k)$$

with standard deviation of z_k equal to $\sqrt{V[z_k]}$. An expression for $g_k(z)$ is easily obtained for certain types of $F_i(x)$ distributions. Analytic results for examples of this sort are obtained by the above method. These results are derived in Annex A. Also included in this annex are probability arguments leading to general procedures for calculating $E[z_k]$ and $V[z_k]$, which can be easily implemented in a computer program. From a pragmatic point of view, it is immaterial whether numerical results are obtained by evaluating a closed-form expression or by following another numerical procedure, providing the latter is not computationally too expensive and yields a sufficiently small

numerical error. A computer program was developed to implement the procedure derived in Annex A. The program listing is displayed in Annex B. The method presented here has the important practical advantage of being free of restrictions on the form of $F_i(x)$. For simplicity, numerical examples of this method were calculated for some familiar two-parameter distributions -- gamma and Weibull distributions. A parametric analysis is conducted which systematically examines the effects of the number (k) of RV's in the set and of the parameters of these probability distributions.

7. As indicated, the primary emphasis in this report is on the <u>maximum</u> of a set of k random variables. Ordinarily, the logic of an activity network corresponds to this problem. Passage to other activities downstream of a set of parallel activities is conditional upon completing all of the parallel activities. Occasionally, network logic permits passage when only k of n activities are complete. <u>If</u> the probability distribution of all parallel activities is the same, the latter problem reverts to a problem in order statistics. Guenther (1977)[9] presents an easily applied numerical technique for evaluating the c.d.f. of the kth ordered (in algebraic magnitude) statistic in a set of n. The method of [9] is exploited here for this special case. Details are presented at the end of Annex A.

8. Numerical Results

Following the derivation of equations in Annex A some numerical examples are considered. The random variables (x_i) for all examples are scaled so as to facilitate comparison between examples. The parameters in $F_i(x)$ are selected so as to make the largest over i of $E[x_i]$, $1 \le i \le k$, equal to unity. In fact, one may as well order the x_i in order of decreasing mean value. This scaling does not reduce the generality of our approach. (One can always convert between units.) It does, however, permit one to compare the value of

^[9] Guenther, W.C. "An Easy Method for Obtaining Percentage Points of Order Statistics," Technometrics, Vol. 19, No. 3, pp. 319 - 321, August 1977.

 $E[z_k]$ with the PERT-estimated value, which is always unity. Altho the method for calculating the statistics of z_k does not require the location parameter of $F_i(x)$ to be zero, all numerical results presented here assume that x_i is bounded from below by zero. It is recognized that this assumption may be unrealistic for certain applications.

- 9. The first examples treat the case in which $F_i(x)$ is exponential with rate parameter λ_i . An analytic solution exists for this case. This permits calculation of the computational errors in $E[z_k]$ and $V[z_k]$ associated with the numerical method. Results for the special case in which λ_i is unity for all i are shown in Table E.1. The c.d.f.'s of z_k , with k as a parameter, are shown in Figure E.1 for this case. Plots of $G_k(z)$ for all the examples have been made on Normal probability paper. Advantages to plotting in this manner are: (a) departures from a straight line (Normality) are evident and (b) the values of the c.d.f. in each tail can be accurately plotted and read. Results for other examples involving exponential $F_i(x)$ are shown in Tables E.2 and E.3. Figure E.2 illustrates the behavior of $G_k(z)$ as k increases, for the case in which $\lambda_1 = 1$ and $\lambda_i = 1.2\lambda_{i-1}$, i > 1. In this case each RV added to the set has a mean value that is 1/1.2 of its predecessor. Convergence of quantiles in the upper tail of $G_k(z)$ is evident. Additional observations concerning this and other examples are found in Annex A.
- 10. Accuracy of the numerical method is displayed for two examples in Tables E.4, E.5, and E.6. Accuracy is a function of the step size used in numerical integration and of the method of quadrature used. Two quadrature schemes are employed for comparison: rectangular and Simpson's rule [11]. The latter is preferred on the basis of computational efficiency, altho both schemes are easily implemented and yield satisfactory accuracy. Methods for obtaining $E[z_k]$ and $V[z_k]$ based on numerical evaulation of the integral

^[11] Bennett, A.A., Milne, W.E. and Bateman, H. <u>Numerical Integration of</u>
Differential Equations, Dover Pub., New York, NY, c. 1956.

$$\int_0^\infty z^j g_k(z) dz, j = 1, 2 ,$$

are <u>not</u> recommended due to their relatively poor accuracy vis \hat{a} vis the method of Annex A.

- 11. Some parametric analyses were performed using the number (k) of RV's in the set as a parameter and with $F_i(x)$ having two functional forms -- gamma and Weibull. The effect of k on $G_k(z)$ for a Weibull distribution with shape parameter 2 is shown in Figure E.3. The shape parameter (β) of these distributions influences both the degree of dispersion and the skewness. With the constraint that $E[x_i] = 1$, $1 \le i \le k$, the shape parameter of the $F_i(x)$ distribution was changed systematically to determine the effect on $\mathrm{E}[\mathrm{z}_{\mathrm{k}}]$. Results for the gamma distribution are shown in Table E.7. Comparable results for $F_{i}(x)$ Weibull are shown in Table E.8. The effects upon the coefficients of variation and of skewness of x_i due to changes in shape (β) are different in the gamma and Weibull distributions. These differential effects are illustrated in Table E.9. Even when the two values of β are chosen to give the same coefficient of variation of x_i , one should expect different values of $E[z_k]$ in the gamma and Weibull cases. In fact, such differences are observed. Stated differently, a difference exists between $\mathrm{E}[\mathbf{z}_k]$ when $\mathrm{F}_i(\mathbf{x})$ is gamma versus $E[z_k]$ when $F_i(x)$ is Weibull with the same coefficient of variation. However, this difference is quite small* whenever the skewness of $F_i(x) \gtrsim 1$ and $k \lesssim 6$. Under these conditions the form of the c.d.f. of x_i is not important when calculating $E[z_{\nu}]$.
- 12. Another numerical study, applicable to activity networks, deals with

^{*} A difference in these cases is about ± 0.02 or less for $\mathrm{E[z_k]} \cong 1.7$ and SD $\mathrm{z_k} \cong 0.4$. To detect a difference of this magnitude via stochastic simulation would require a Monte-Carlo sample greater than 500 for the standard error of the estimate to be less than about 0.02.

the upper limit on the range of x_i . The previous types of distributions considered for $F_{i}(x)$ were defined on the semi-infinite domain $(0, \infty)$. This was done for analytic convenience. However, in practice some mechanism will act to truncate x_i from above. One may ask what the effect of truncating $F_i(x)$ at some large quantile is on the mean and standard deviation of \boldsymbol{z}_{k} . It is clear that distributions of x_i which exhibit large positive skewness would be most sensitive to truncation for our problem. Therefore, an exponential c.d.f. was used. This distribution was truncated at the 0.99 and at the 0.999 quantile. The value of λ_i was adjusted so that $E[x_i]$ is the same (=1) for all cases. Results of these calculations are displayed in Table E.10. One observation of interest is that the mean of z_k is $\underline{\text{much}}$ less affected by truncation than the standard deviation of z_{ν} . Truncation at even the 0.99 quantile does not have a remarkable effect on $E[z_k]$. For example, $E[z_6]$ is 2.45 without truncation; is 2.43 when truncation is at the 0.999 quantile; and is 2.36 when truncation occurs at the 0.99 quantile. However, the corresponding standard deviations of z_6 are, respectively, 1.22, 1.15, 0.97.

13. Conclusions

The deterministic approach to activity networks, which replaces random activity times by their mean values, can lead to <u>large underestimates</u> of the mean completion time for subnetworks of parallel activities. For specific subnetworks of parallel activities, the methods of this report can be used to estimate the PERT error in the mean, standard deviation, and quantile of the completion time. This approach is preferable to numerical generalizations, since activity networks are quite diverse. The PERT assumption regarding the Normality of the completion-time probability distribution is grossly wrong for (sub)networks having multiple parallel random activities, each of which is positively skewed. In those instances where network structure and logic are quite complex, it seems practical to use a stochastic networking technique such as VERT rather than attempt to "patchup" PERT.

14. The method derived to treat the problem of networks of parallel random activities is considerably more general than this application may suggest. The

method derived and used in this report is quite accurate for calculating the means, standard deviations, and quantiles of the maximum of a set of k positive, continuous random variables. In applications involving activity networks, the computational errors of the method are completely negligible.

- 15. Certain quantitative generalities have been induced from specific numerical examples. It is noted that when the mean of one of the exponential RV's (x_i) in a set of k is greater than the others, the standard deviation of z_k (= $\max(x_i)$) will eventually decrease with increasing k. An implication for activity networks is the following: As the number of parallel activities increases, the standard deviation of the completion time will actually decrease beyond a certain point. This contradicts one of the PERT assumptions. For positively skewed distributions of x_i -- such as gamma and Weibull $F_i(x)$, the mean of z_k for $k \lesssim 6$ is not very sensitive to the form of $F_i(x)$ provided the distribution parameters are chosen to yield the same first two statistical moments. This fact makes consideration of the precise form of the distribution of x_i somewhat academic for parallel activity networks.
- 16. Consider progressively adding RV's (x_i) to the set; i.e., increasing k, in such a manner that each x_i has a smaller mean than its predecessor. In this case the upper tail of the c.d.f. of the maximum, $G_k(z)$, is insensitive to k above a certain point. For example, for $E[x_i] = 1.2 \ E[x_{i+1}]$, no appreciable change occurs in the 0.9 quantile for k > 3. The implication of this result for activity networks is that adding more activities to a parallel network may not change the low-risk forecasted completion time.
- 17. The use of semi-infinite c.d.f.'s for x_i instead of truncated c.d.f.'s with the same mean <u>is justified</u> if: (a) the focus of interest is on $E[z_k]$ and (b) the truncation point exceeds the 0.99 quantile. In some cases network logic may require that only k of n (k < n) parallel activities need to be completed before passing this point in the network. Even tho n may be large, viz. > 6, the difference between mean completion times for the two cases n of n versus k of n can be remarkable. This fact suggests that particular attention be paid to characterizing network logic for parallel activities. Implementation of diverse logical forms is facilitated by using stochastic networking methods such as Venture Evaluation and Review Technique (VERT).

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ANNEX A

Mean and Standard Deviation for the Maximum of Several Positive Continuous Random Variables

This annex derives formulas for calculating the statistical moments of the largest random variable in a set of k positive random variables $(x_i, 1 \le i \le k)$. Application is made to an example in which $x_i, 1 \le i \le k$, are exponential random variables (RV's) from distributions having different rate parameters. This example is sufficiently tractable to allow a closed-form solution for the statistical moments. These exact values are used to evaluate the accuracy of numerical procedures, which are suitable for a more general case. Specific examples are displayed, and some general inferences are made from them. The examples are chosen for their applicability to networks of parallel activities which must all be completed for passage thru the network. It is noted that this type of problem is a special case of the problem in which passage thru the network requires the completion of k of n, k \le n, activities.

To start, consider two positive continuous random variables x_1 and x_2 having probability density functions (p.d.f.'s) $f_1(x)$ and $f_2(x)$, respectively. The associated cumulative distribution functions (c.d.f.'s) are denoted $F_1(x)$ and $F_2(x)$, with a domain of x: $(0 \le x \le \infty)$.

Define

$$y = \max (x_1, x_2) \tag{1}$$

with p.d.f. $f_y(y)$ and c.d.f. $F_y(y)$. The one's complement of F_i is denoted

$$\overline{F}_{i} = 1 - F_{i}, i = 1,2$$
 (2)

Invoking the definition of y in (1) and probability arguments, one can state that

$$f_y(y) = F_1(y)f_2(y) + F_2(y)f_1(y)$$
 (3a)

Suppressing functional notation, this expression can be written as

$$dF_y = d(F_1F_2) \tag{3b}$$

or

$$F_{v} = F_{1}F_{2} \qquad (3c)$$

Using (2) with (3a),

$$f_{v} = f_{1} + f_{2} - (\overline{F}_{1}f_{2} + \overline{F}_{2}f_{1}) \qquad (4)$$

The last expression can be used to find a simple recursive equation for the expectation of y:

$$E[y] = \int_0^\infty y F_y(y) dy \qquad . \tag{5}$$

From (4) and (5),

$$E[y] = \int_{0}^{\infty} y f_{1}(y) dy + \int_{0}^{\infty} y f_{2}(y) dy - \int_{0}^{\infty} y \overline{F}_{1}(y) f_{2}(y) dy - \int_{0}^{\infty} y \overline{F}_{2}(y) f_{1}(y) dy . \quad (6a)$$

Recalling the definitions of f_1 and f_2 ,

$$E[y] = E[x_1] + E[x_2] - \int_0^\infty y \overline{F}_1 f_2 dy - \int_0^\infty y \overline{F}_2 f_1 dy$$
 (6b)

Using integration by parts,

$$-\int_0^\infty y\overline{F}_1f_2dy = \int_0^\infty y\overline{F}_2f_1dy + \int_0^\infty \overline{F}_1F_2dy - E[x_1] .$$

Combining this result with (6b) produces

$$E[y] = E[x_2] + \int_0^\infty \overline{F}_1 F_2 dy \qquad (7a)$$

One can obtain an alternative expression by using symmetry arguments and by exchanging indices, or by the following argument. From (7a) using complements of \overline{F}_1 and F_2 ,

$$E[y] = E[x_2] + \int_0^\infty (\overline{F}_1 - \overline{F}_2 + F_1\overline{F}_2) dy$$

or

$$E[y] = E[x_1] + \int_0^\infty F_1 \overline{F}_2 dy \qquad (7b)$$

The second moment of y with respect to the origin,

$$E[y^2] = \int_0^\infty y^2 f_y dy ,$$

can be obtained from (4):

$$E[y^{2}] = E[x_{1}^{2}] + E[x_{2}^{2}] - \int_{0}^{\infty} y^{2}\overline{F}_{1}f_{2}dy - \int_{0}^{\infty} y^{2}\overline{F}_{2}f_{1}dy \qquad (8)$$

This expression is analogous to (6b) for the first statistical moment. Integrating the first integral in (8) by parts and combining terms gives

$$E[y^2] = E[x_2^2] + 2\int_0^\infty yF_2\overline{F_1}dy$$
 (9a)

or

$$E[y^2] = E[x_1^2] + 2\int_0^\infty yF_1\overline{F}_2dy \qquad . \tag{9b}$$

Example

For a specific example of the above theory, suppose that

$$F_1(x) = 1 - e^{-\lambda_1 x}$$
 (E.1)

and

$$F_2(x) = 1 - e^{-\lambda_2 x}$$
 (E.2)

From (7a), the expected value of y is

$$E[y] = \lambda_2^{-1} + \int_0^\infty e^{-\lambda_1 y} (1 - e^{-\lambda_2 y}) dy$$

0:

$$E[y] = \lambda_1^{-1} + \lambda_2^{-1} - (\lambda_1 + \lambda_2)^{-1} . (E.3)$$

We will return to this example for extension later.

The relation between distribution functions in (3) for the maximum of two RV's can be generalized to the max of k, as follows. Define a positive RV x_k with p.d.f. and c.d.f. denoted by f_k and F_k . Also, define the RV z_k :

$$z_k = \max_{i} (x_1, x_2, ..., x_i, ..., x_k)$$
 (10)

with p.d.f. and c.d.f. denoted by \boldsymbol{g}_k and \boldsymbol{G}_k , respectively. Note that

$$z_{k+1} = \max(z_k, x_{k+1})$$
 (11)

Then, (3) yields

$$g_{k+1}(z) = G_k(z)f_{k+1}(z) + F_{k+1}(z)g_k(z)$$
 (12a)

and

$$G_{k+1}(z) = G_k(z)F_{k+1}(z)$$
 (12b)

or

$$G_{k+1}(z) = \prod_{j=1}^{k+1} F_j(z)$$
 (12c)

Notice that both the p.d.f. and c.d.f. of \mathbf{z}_k can be obtained recursively. Further, there is no requirement that all the \mathbf{F}_j be identical, as in the case with order statistics.

In (12) G_k plays the role of F_1 and F_{k+1} plays the role of F_2 in (3a). A similar exchange of variables in (7a) produces the following relation for mean values of $z_{\rm b}$

$$E[z_{k+1}] = E[x_{k+1}] + \int_{0}^{\infty} \overline{G}_{k}(y)F_{k+1}(y)dy \qquad (13a)$$

If \overline{F}_{k+1} has a simpler form than \overline{G}_k , the following analog of (7b) may be preferred

$$E[z_{k+1}] = E[z_k] + \int_0^\infty G_k(y)\overline{F}_{k+1}(y)dy \qquad (13b)$$

A generalization of (9b) for the second origin moment is

$$E[z_{k+1}^2] = E[z_k^2] + 2 \int_0^\infty y G_k(y) \overline{F}_{k+1}(y) dy, \ k \ge 1.$$
 (14)

The variance of \mathbf{z}_{k+1} can be obtained from the first and second origin moments via:

$$V[z_{k+1}^2] = E[z_{k+1}^2] - (E[z_{k+1}])^2 . (15)$$

Note that (13), (14), and (15) provide the basis of a numerical procedure for calculating the mean and variance of \mathbf{z}_k recursively. Computational experience with this procedure indicates that somewhat better accuracy is obtained than

is possible, at the same integration step size*, with a straightforward integration of $\boldsymbol{G}_{\!\!\! \, \boldsymbol{\nu}}$ via

$$E[z_k] = \int_0^\infty \overline{G}_k(y) dy$$
 (16)

and

$$E[z_k^2] = 2 \int_0^\infty y\overline{G}(y) dy \qquad . \tag{17}$$

These general results can be used to extend the example, started following (9). Suppose that a random variable x_3 also has an exponential distribution: $f_3(x) = \lambda_3 e^{-\lambda_3 X}$

and

$$\overline{F}_3(x) = e^{-\lambda_3 x} \qquad (E.4)$$

From (12), with $G_1 = F_1$,

$$g_2(z) = (1 - e^{-\lambda_1 z})\lambda_2 e^{-\lambda_2 z} + (1 - e^{-\lambda_2 z})\lambda_1 e^{-\lambda_1 z}$$

or

$$g_2(z) = \lambda_1 e^{-\lambda_1 z} + \lambda_2 e^{-\lambda_2 z} - (\lambda_1 + \lambda_2) e^{-(\lambda_1 + \lambda_2) z}$$
 (E.5)

Whence.

$$G_2(z) = 1 - e^{-\lambda_1 z} - e^{-\lambda_2 z} + e^{-(\lambda_1 + \lambda_2)z}$$
 (E.6)

Since E[y] in (E.3) is the same as E[z₂], in this notation, (13b) gives $E[z_3] = \lambda_1^{-1} + \lambda_2^{-1} - (\lambda_1 + \lambda_2)^{-1} + \int_0^\infty e^{-\lambda_3 y} (1 - e^{-\lambda_1 y} - e^{-\lambda_2 y} + e^{-(\lambda_1 + \lambda_2)y}) dy$

^{*} The same type of quadrature formula is also assumed. For computational efficiency Simpson's rule [11, p. 31] is recommended.

^[11] Bennett, A.A., Milne, W.E., and Bateman, H. <u>Numerical Integration of</u>
Differential <u>Equations</u>, Dover Pub., New York, NY, c. 1956.

or

$$E[z_3] = \lambda_1^{-1} + \lambda_2^{-1} + \lambda_3^{-1} - (\lambda_1 + \lambda_2)^{-1} - (\lambda_1 + \lambda_3)^{-1} - (\lambda_2 + \lambda_3)^{-1} + (\lambda_1 + \lambda_2 + \lambda_3)^{-1} .$$
(E.7)

The p.d.f. of z_3 , $g_3(z)$, is obtained from (12) using (E.4, E.5, E.6). $g_3(z) = (1 - e^{-\lambda_1 z} - e^{-\lambda_2 z} + e^{-(\lambda_1 + \lambda_2) z}) \lambda_3 e^{-\lambda_3 z} + (1 - e^{-\lambda_3 z})$ $(\lambda_1 e^{-\lambda_1 z} + \lambda_2 e^{-\lambda_2 z} - (\lambda_1 + \lambda_2) e^{-(\lambda_1 + \lambda_2) z}) .$

Simplifying,

$$g_{3}(z) = \lambda_{1}e^{-\lambda_{1}z} + \lambda_{2}e^{-\lambda_{2}z} + \lambda_{3}e^{-\lambda_{3}z} - (\lambda_{1} + \lambda_{2})e^{-(\lambda_{1} + \lambda_{2})z} - (\lambda_{1} + \lambda_{3})e^{-(\lambda_{1} + \lambda_{3})z} - (\lambda_{2} + \lambda_{3})e^{-(\lambda_{2} + \lambda_{3})} + (\lambda_{1} + \lambda_{2} + \lambda_{3})e^{-(\lambda_{1} + \lambda_{2} + \lambda_{3})z}$$

$$e^{-(\lambda_{1} + \lambda_{2} + \lambda_{3})z}$$

or

$$g_{3}(z) = \sum_{j=1}^{3} \lambda_{j} \exp - (\lambda_{j}z) - \sum_{k>j}^{3} \sum_{j=1}^{2} (\lambda_{j} + \lambda_{k}) \exp - (\lambda_{j} + \lambda_{k})z + \sum_{j=1}^{3} \lambda_{j} \exp - (\sum_{j=1}^{3} \lambda_{j})z .$$
(E.8)

The expression for $G_3(z)$ is simplified if one uses the following notational convention. Let E(r,z) denote

$$1 - e^{-rz}$$

Then, it is seen that each of the terms in (E.8) is an exponential density so that

$$G_{3}(z) = \int_{z=1}^{3} E(\lambda_{j}, z) - k_{j}^{3} \int_{z=1}^{3} E(\lambda_{j} + \lambda_{k}, z) + E(\int_{z=1}^{3} \lambda_{j}, z) . \qquad (E.9)$$

Notice that when the x_i random variables in (10) are all exponential, the density g_k is composed of sums of exponential densities. This is seen in

(E.5) and (E.8). In the recursive relation for g_k , equation (12), one notes for the specific example being considered that

$$g_{k+1}(z) = g_k(z) + G_k(z)\lambda_{k+1}e^{-\lambda_{k+1}z} - e^{-\lambda_{k+1}z}g_k(z)$$
 (E.10)

The last two terms in (E.10) are seen to contribute additional exponential density terms to those of $g_k(z)$. Specifically for k = 3, using (E.9),

$$g_{4}(z) = g_{3}(z) + \lambda_{4}e^{-\lambda_{4}z} \int_{j=1}^{3} E(\lambda_{j},z) - \lambda_{4}e^{-\lambda_{4}z} \int_{k}^{3} \int_{j=1}^{3} E(\lambda_{j} + \lambda_{k},z) + \lambda_{4}e^{-\lambda_{4}z} E(\int_{j=1}^{2} \lambda_{j},z) - e^{-\lambda_{4}z} \int_{j=1}^{2} \lambda_{j} \exp(-(\lambda_{j}z) + e^{-\lambda_{4}z} \int_{k}^{3} \int_{j=1}^{3} (\lambda_{j} + \lambda_{k}) \exp(-(\lambda_{j} + \lambda_{k})z - e^{-\lambda_{4}z} \int_{j=1}^{3} \lambda_{j} \exp(-(\lambda_{j}z) + e^{-\lambda_{4}z} \int_{j=1}^{3} \lambda_{j})z$$

$$(E.11)$$

After some manipulation this expression simplifies to

$$g_{4}(z) = \int_{j=1}^{4} \lambda_{j} \exp \left(-(\lambda_{j}z) - k \sum_{j=1}^{4} \sum_{j=1}^{4} (\lambda_{j} + \lambda_{k}) \exp \left(-(\lambda_{j} + \lambda_{k})z + k \sum_{j=1}^{4} \sum_{j=1}^{4} (\lambda_{i} + \lambda_{j} + \lambda_{k}) \exp \left(-(\lambda_{i} + \lambda_{j} + \lambda_{k})z - k \sum_{j=1}^{4} \lambda_{j} \exp \left(-(j \sum_{j=1}^{4} \lambda_{j})z - k \sum_{j=1}^{4} \lambda_{j} \right) \right) dz$$

$$(E.12)$$

Using the notation of equation (E.9), the c.d.f. of $\mathbf{z_4}$ can be written

$$G_{4}(z) = \sum_{j=1}^{4} E(\lambda_{j}, z) - \sum_{k>j}^{4} \sum_{j=1}^{4} E(\lambda_{j} + \lambda_{k}, z) + \sum_{k>j}^{4} \sum_{j>i}^{4} \sum_{i=1}^{4} E(\lambda_{i} + \lambda_{j} + \lambda_{k}, z) - E(\sum_{j=1}^{4} \lambda_{j}, z) .$$
(E.13)

Since $G_k(z)$ is a sum of exponential probabilities, where the typical term E(r,z) has an expected value of r^{-1} , one can immediately write

$$E[z_{4}] = \sum_{j=1}^{24} \lambda_{j}^{-1} - k^{54} \sum_{j=1}^{24} (\lambda_{j} + \lambda_{k})^{-1} + k^{54} \sum_{j=1}^{4} (\lambda_{i} + \lambda_{j} + \lambda_{k})^{-1} - (\sum_{j=1}^{24} \lambda_{j})^{-1} .$$
(E.14)

The expected values of z_2 , z_3 , and of z_4 -- in, respectively, (E.3), (E.7), and (E.14) -- in this example all conform to a common formulation: Combine

the rate parameters associated with the k exponential random variables by summing sets of terms, with sets alternating in sign. The first set is just the sum of all k inverse rates. The second set is negative. This second set is the sum of the inverses of the sum of unique pairs of parameters. The third set — if it exists — is the sum of the inverses of the sum of unique triples; i.e., combinations of k values of λ_j taken three at a time. The last set consists of a single term — the inverse of the single combination of k values of λ_j taken k at a time. With this formulation the expectation of z_5 is immediately written as

$$E[z_{5}] = \sum_{i=1}^{5} \lambda_{i}^{-1} - \sum_{j \neq i}^{5} \sum_{i=1}^{5} (\lambda_{i} + \lambda_{j})^{-1} + \sum_{k \neq j}^{5} \sum_{j \neq i}^{5} \sum_{i=1}^{5} (\lambda_{i} + \lambda_{j} + \lambda_{k})^{-1} - \sum_{j \neq k}^{5} \sum_{k \neq j}^{5} \sum_{j \neq i}^{5} \sum_{i=1}^{5} (\lambda_{i} + \lambda_{j} + \lambda_{k} + \lambda_{j})^{-1} + (\sum_{i=1}^{5} \lambda_{i})^{-1} .$$
(E.15)

The c.d.f. of z_5 is, by induction,

$$G_{5}(z) = \sum_{i=1}^{5} E(\lambda_{i}, z) - \sum_{j=1}^{5} \sum_{i=1}^{5} E(\lambda_{i} + \lambda_{j}, z) + \sum_{k=1}^{5} \sum_{i=1}^{5} E(\lambda_{i} + \lambda_{j} + \lambda_{k}, z) - \sum_{j=1}^{5} \sum_{k=1}^{5} \sum_{j=1}^{5} E(\lambda_{j} + \lambda_{j} + \lambda_{k} + \lambda_{j}, z) + E(\sum_{j=1}^{5} \lambda_{j}, z) .$$
 (E.16)

The second statistical moment of $G_k(z)$ with respect to the origin, $E[z_k^2]$, can be obtained directly from $G_k(z)$ by using the fact that the second origin moment of E(r,z) is $2r^{-2}$. Then from $E[z_k^2]$ and $E[z_k]$, the variance of z_k is written, from (15), as

$$V[z_k] = E[z_k^2] - (E[z_k])^2$$

Thus, from (E.5),

$$E[z_2^2] = 2\lambda_1^{-2} + 2\lambda_2^{-2} - 2(\lambda_1 + \lambda_2)^{-2} . (E.17)$$

From (E.3) and (E.17) and using (15),

$$V[z_2] = \lambda_1^{-2} + \lambda_2^{-2} - 3(\lambda_1 + \lambda_2)^{-2}$$
 (E.18)

From (E.9),

$$E[z_3^2] = 2 \int_{j=1}^{3} \lambda_j^{-2} - 2 \int_{k}^{2} \int_{j=1}^{3} (\lambda_j + \lambda_k)^{-2} + 2 \left(\int_{j=1}^{2} \lambda_j \right)^{-2} . \tag{E.19}$$

From (E.13),

$$E[z_{4}^{2}] = 2 \sum_{i=1}^{4} \lambda_{i}^{-2} - 2 \sum_{j=1}^{4} \lambda_{i}^{-2} + 2 \sum_{k=1}^{4} (\lambda_{i} + \lambda_{j})^{-2} + 2 \sum_{k=1}^{4} \sum_{j=1}^{4} (\lambda_{i} + \lambda_{j} + \lambda_{k})^{-2} - 2 \sum_{i=1}^{4} \lambda_{i}^{2} + 2 \sum_{k=1}^{4} \lambda_{i}^{2} + 2 \sum_{k=1}$$

And, from (E.16),

$$E[z_{5}^{2}] = 2_{i} \sum_{j=1}^{5} \lambda_{i}^{-2} - 2_{j} \sum_{j=1}^{5} \sum_{i=1}^{5} (\lambda_{i} + \lambda_{j})^{-2} + 2_{k} \sum_{j=j}^{5} \sum_{j=1}^{5} (\lambda_{i} + \lambda_{j} + \lambda_{k})^{-2} - 2_{j} \sum_{k=1}^{5} \sum_{j=1}^{5} (\lambda_{i} + \lambda_{j} + \lambda_{k} + \lambda_{j})^{-2} + 2(\sum_{j=1}^{5} \lambda_{j})^{-2} .$$

$$(E.21)$$

A great simplification of the sample results occurs when each of the RV's x_i has the same exponential distribution. Consider the case in which all $\lambda_i = 1$, for instance. Then,

$$E[x_i] = 1$$

and

$$E[z_k] = \sum_{j=1}^{\Sigma_k} (-1)^{j+1} {k \choose j} / j$$
 (E.22)

For the second origin moment in this special case,

$$E[z_k^2] = 2_{j=1}^{\sum_{k=1}^{k} (-1)^{j+1} {k \choose j} / j^2 \qquad (E.23)$$

Numerical values of these moments are found in Table E.1.

TABLE E.1

STATISTICAL MOMENTS OF THE DISTRIBUTION OF $\mathbf{z_k}$, WHERE

$$z_k = \max_{i}(x_1, x_2, ..., x_i, ..., x_k)$$

WITH x_i A STANDARDIZED EXPONENTIAL R.V.

k	E[z _k]	$E[z_k^2]$	Std Dev z _k	Coef Var z _k
1	1.0000	2.0000	1.0000	1.0000
2	1.5000	3.5000	1.1180	0.7453
3	1.8333	4.7222	1.1667	0.6364
4	2.0833	5.7639	1.1932	0.5727
5	2.2833	6.6772	1.2098	0.5298
6	2.4500	7.4938	1.2212	0.4984
7	2.5929	8.2350	1.2296	0.4724

One observation of interest from Table E.1 is that the coefficient of variation of z_k decreases as k increases. In this example the mean increases more rapidly with k than does the standard deviation.

To demonstrate the effect of differences in the rate parameters λ_i , (i = 1, ..., k), consider the following numerical example. Let λ_1 = 1, and for all succeeding values of λ_i , let λ_i = 1.2 λ_{i-1} . The values of E[z_k] and E[z_k^2] must be calculated via the formulas preceding (E.22). Results are tabulated in Table E.2.

TABLE E.2

STATISTICAL MOMENTS OF THE DISTRIBUTION OF z_k , WHERE $z_k = \max_i (x_1, x_2, ..., x_i, ..., x_k)$

WITH x_i EXPONENTIALLY DISTRIBUTED WITH RATE PARAMETER λ_i : λ_1 = 1; λ_i = 1.2 λ_{i-1} , i > 1

k	E[× _k]	Std Dev z _k	Coef Var z _k
1	1.0000	1.0000	1.0000
2	1.3788	1.0366	0.7518
3	1.5593	1.0182	0.6530
4	1.6514	0.9948	0.6024
5	1.6992	0.9763	0.5746
6	1.7237	0.9637	0.5591
7	1.7359	0.9560	0.5507

Note that $\mathrm{E}[\mathbf{z}_k]$ appears to be near an asymptote for k=7. In this instance the coefficient of variation diminishes even more rapidly with k than it does in the case in which all $\lambda_i=1$.

In contrast to the above examples, consider a case in which all the random variables (x_i) in the set, save one, have the same mean. The exceptional RV has a greater mean. A numerical example of this case is shown in Table E.3.

TABLE E.3 $\label{table} \mbox{STATISTICAL MOMENTS OF THE MAXIMUM OF A SET} \mbox{OF EXPONENTIAL RANDOM VARIABLES } x_i, 1 \le i \le k,$

WHERE $E[x_1] = 1$ AND $E[x_i] = 0.79$, i > 1

k	E[z _k]	Std Dev z _k	Coef Var z _k
1	1.0000	1.0000	1.0000
2	1.3487	1.0197	0.7561
3	1.5855	1.0256	0.6469
4	1.7653	1.0277	0.5822
5	1.9105	1.0285	0.5383
6	2.0324	1.0286	0.5061
7	2.1375	1.0284	0.4811

The results in Table E.3 resemble those in Table E.1. In both cases the value of $E[z_k]$ increases with k, whereas the standard deviation of z_k increases more slowly with k. Thus, the coefficient of variation decreases with k, but not so rapidly as in Table E.2. It is noted that when the mean of one RV in the set is greater than the constant mean of all others, the variance of z_k will eventually decrease with k beyond a certain point. In the example above, with $E[x_i] = 0.79$, i > 1, the maximum variance occurs at k = 6.

Computational Errors

The results in Tables E.1, E.2, and E.3 are numerically exact to the number of significant digits displayed. These results were obtained from the closed-form solution equations using double-precision arithmetic.

When more general results are wanted, it is convenient to use a numerical

procedure applicable to all distributions of positive, continuous RV's. The procedure displayed in Annex B uses equation (12) to obtain the c.d.f. of z_k . The mean and variance of z_k are obtained using (13), (14), and (15). Because the procedure involves numerical integration at each recursive step, a computational error is incurred. With rectangular integration an integration step size of 0.002 is judged a satisfactory compromise between accuracy and speed. With Simpson's rule, the step size can be relaxed to 0.005, yielding essentially five digit accuracy in $E[z_k]$ for k < 7. Computational errors with the first order procedure (step size 0.002) are displayed in Tables E.4, E.5, and E.6. These results are regarded as representative of the errors to be encountered in network applications.

ACCURACY OF A NUMERICAL METHOD FOR OBTAINING THE
MEAN AND STD DEVIATION OF THE MAXIMUM OF A SET OF RY'S

Case A: All RV's (x_i) are exponentially distributed with rate parameter $\lambda_i = 1$, $1 \le i \le k$.

No. RV's	Exact	: Values	Numeric	al Approx.
k	E[z _k]	Std Dev z _k	E[z _k]	Std Dev z _k
2	1.5000	1.1180	1.5000	1.1176
3	1.8333	1.1667	1.8332	1.1660
4	2.0833	1.1932	2.0832	1.1921
5	2 .2833	1.2098	2.2832	1.2085
6	2.4500	1,2212	2.4498	1.2196

TABLE E.5

ACCURACY OF A NUMERICAL METHOD FOR OBTAINING THE MEAN AND STD DEVIATION OF THE MAXIMUM OF A SET OF RV'S

Case B: All RV's (x_i) are exponentially distributed with rate parameters λ_i : $\lambda_1 = 1$, $\lambda_i = 1.2\lambda_{i-1}$, i > 1.

No. RV's	Exact	Values	Numeric	al Approx.
k	E[z _k]	Std Dev z _k	E[z _k]	Std Dev z _k
1	1.0000	1.0000	1.0000	1.0000
2	1.3788	1.0366	1.3788	1.0366
3	1.5593	1.0182	1.5593	1.0181
4	1.6514	0.9948	1.6514	0.9948
5	1.6992	0.9763	1.6992	0.9762
6	1.7237	0.9637	1.7237	0.9636

TYPICAL ERRORS OF THE NUMERICAL PROCEDURE FOR CALCULATING MEANS AND STANDARD DEVIATIONS OF THE MAXIMUM OF A SET

OF POSITIVE RANDOM VARIABLES

TABLE E.6

No. RV's	Errors f	for Case A	Errors	for Case B
k	E[z _k]	Std Dev z _k	E[z _k]	Std Dev z _k
2	0.0000	-0.0004	0.0000	-0.0000
3	-0.0001	-0.0007	0.0000	-0.0001
4	-0.0001	-0.0011	0.0000	0.0000
5	-0.0001	-0.0013	0.0000	-0.0001
6	-0.0002	-0.0016	0.0000	-0.0001

It is noted that the computational errors of the mean value and standard deviation in these examples have a consistent sign, indicating underestimation. Since the numerical procedure used here is first-order, the errors in Table E.6 are proportional to integration step size.

Exact distribution functions of z_k , $(2 \le k \le 6)$, are shown in Figure E.1 for the case in which x_i , $1 \le i \le k$, are exponential with unity mean. It is noted that substantial positive skewness persists with increasing k up to k=6. In Figure E.2 is displayed the c.d.f. of z_k for the case in which $\lambda_1=1$ and $\lambda_i=1.2\lambda_{i-1}$, $2 \le i \le k$. Because each additional (ordered) RV has a smaller mean value than its predecessors, the upper tail of the distribution of z_k is approaching an asymptotic form as k grows indefinitely. From Figure E.2 it is apparent why the standard deviation of k decreases with increasing k. This example applies to those networks having parallel activities in which a

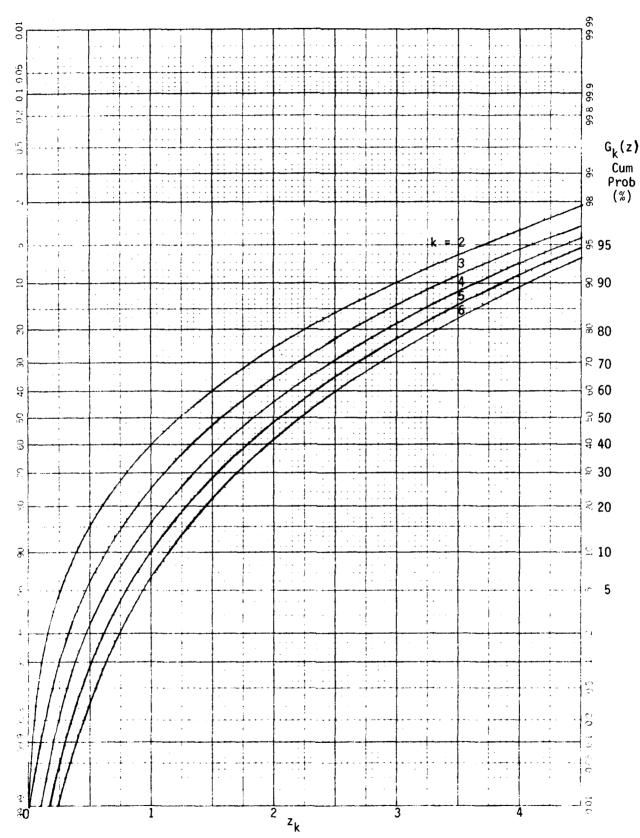


Figure E.1. Cumulative Distribution Functions for the Maximum of k Standardized Exponential Random Variables in a Set

Figure E.2. CDFs for the Max of a Set of k Exponentially Distributed Random Variables with Rate Parameters (λ_i) : $\lambda_1 = 1 \text{ and } \lambda_i = 1.2\lambda_{i-1}, \ 2 \le i \le k$

few activities have much greater mean completion times than the other activities. In this instance the mean value of the completion time for this portion of the network is insensitive to the addition of activities beyond a certain point.

Parametric Analyses

In a fully general situation each of the x_i random variables in the set may have a unique functional form. In such a setting few numerical generalizations about the distribution of max in set (z_k) can be made. However, one can be more restrictive with respect to assumptions with some beneficial consequences. Assume that the functional form of all the x_i is the same, for example, gamma or Weibull. Also assume that the mean value of all the RV's is the same. With these restrictions some interesting parametric analyses can be performed. One analysis of interest is the effect of distribution shape on the mean value of z_k . In the case of the gamma c.d.f., shape is affected by only one parameter -- β -- in the function:

$$F(x) = \int_{0}^{x} \beta \lambda (\lambda t)^{\beta - 1} e^{-\lambda t} dt / \Gamma(\beta) \qquad . \tag{18}$$

As β increases, with fixed mean, the distribution becomes less variable and less positively skewed. In this case the coefficient of variation is $1/\sqrt{\beta}$. One would expect that $E[z_k]$ would decrease with increasing β , since less probability density is associated with large values of x_i . As seen in Table E.7, this expectation is correct. Since our general numerical method was used here, results are presented to only four significant digits. Integration step size was chosen to yield four digits accuracy. This was checked against exact results for the exponential case ($\beta=1$). A generalization from Table E.7 may be of interest. Over the range of gamma shape parameter shown, there is an approximate geometric decrease in $E[z_k]-1$ with increasing β . The rate of decrease is observed to be greater for larger values of k. Clearly, in the case of zero variance as β approaches infinity, $E[z_k]$ approaches unity for all k.

In the case where F(x) is Weibull, the single parameter β affects shape:

$$F(x) = 1 - \exp[-(\lambda x)^{\beta}] \qquad . \tag{19}$$

Results for this case are shown in Table E.8. With increasing β the coefficient of variation uniformly decreases toward zero, as in the case where x is gamma. However, with increasing β in the Weibull case, the coefficient of skewness decreases thru positive values, becoming negative at β = 3.6. As β continues to increase, the coefficient of skewness asymptotically approaches This behavior (among others) distinguishes the Weibull from the gamma c.d.f. Coefficients of variation and of skewness for the gamma and Weibull distributions are tabulated versus shape parameter in Table E.9. For large values of β , the Weibull is not really comparable with the gamma distribution for reasons given above. However, for values of β in which the Weibull is positively skewed and has the same coefficient of variation as a given gamma distribution, certain results are quite similar. For $\beta = 1$ both distributions are exponential and yield identical values of $E[z_{\nu}]$. Consider the non-trivial case in which the coefficient of variation is 1/2: $\beta(gamma) = 4$ and $\beta(Weibull) =$ In this case the form of the distribution has little effect upon $E[z_k]$. Results are nearly the same -- within ± 0.02 -- for $2 \le k \le 6$.

The c.d.f. of z_k is displayed in Figure E.3 for several values of k, given that $F_i(x)$ is Weibull with shape parameter of 2. For this particular distribution the mean of x_i is located at the 54% percentile. Altho the skewness of this choice of $F_i(x)$ is rather small (0.63), the $G_k(z)$ functions are distinctly non-gaussian. (Note that the plots are made on Normal probability paper.) It is noted in passing that the assumption that z_k is Normal is generally grossly wrong.

TABLE E.7

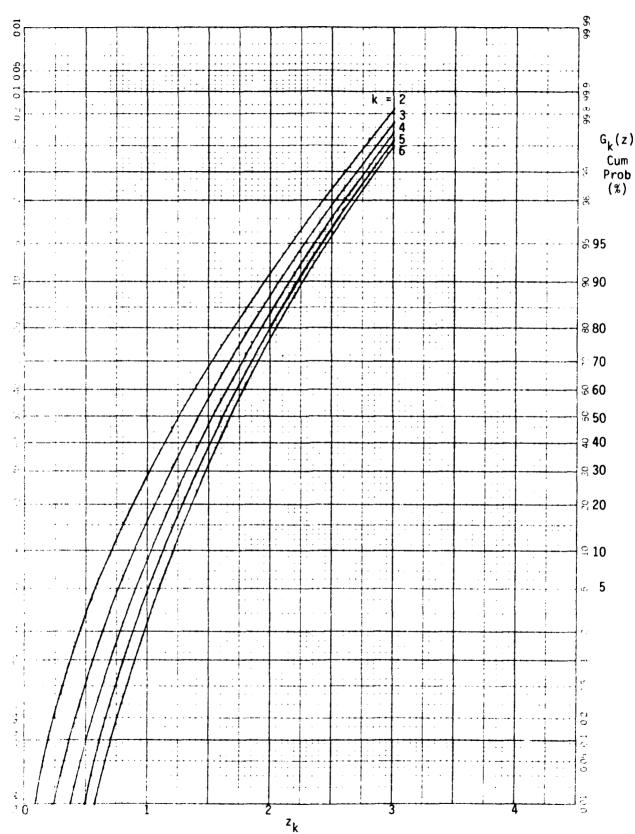
PARAMETRIC ANALYSIS FOR THE MEAN VALUE OF THE MAXIMUM

OF A SET OF GAMMA RV'S WITH SHAPE* AS A PARAMETER

 $E[x_i] = 1, 1 \le i \le k$

No. RV's		$E[z_k]$ for	Gamma Shape P	arameter:	
k	1	2	3	4	5
2	1.500	1.375	1.312	1.273	1.246
3	1.833	1.606	1.498	1.433	1.387
4	2.083	1.774	1.631	1.544	1.486
5	2.283	1.904	1.733	1.630	1.561
6	2.450	2.012	1.816	1.700	1.622
7	2.593	2.102	1.886	1.759	1.673

*Parameter β : $F(x) = \int_0^x \beta \lambda (\lambda t)^{\beta-1} e^{-\lambda t} dt / \Gamma(\beta)$



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Figure E.3. Cumulative Distribution Functions for the Maximum of k Unity-Mean Weibull (2) Random Variables in a Set

TABLE E.8

PARAMETRIC ANALYSIS FOR THE MEAN VALUE OF THE MAXIMUM

OF A SET OF WEIBULL RV'S WITH SHAPE* AS A PARAMETER

 $E[x_i] = 1, 1 \le i \le k$

No. RV's		$E[z_k]$ for W	eibull Shape	Parameter:	
k	1	2	3	4	5
2	1.500	1.293	1.206	1.159	1.129
3	1.833	1.456	1.312	1.237	1.191
4	2.083	1.567	1.382	1.287	1.230
5	2.283	1.650	1.432	1.323	1.258
6	2.450	1.716	1.472	1.351	1.279
7	2.593	1.771	1.504	1.374	1.297

^{*}Parameter β : $F(x) = 1 - \exp[-(\lambda x)^{\beta}]$

TABLE E.9A

COEFFICIENT OF VARIATION VERSUS SHAPE PARAMETER
FOR GAMMA AND WEIBULL RANDOM VARIABLES

Distribution		CV fo	r Shape Param	eter:	
Туре	1	2	3	4	5
Gamma	1.0000	0.7071	0.5774	0.5000	0.4472
Weibull	1.0000	0.5227	0.3634	0.2805	0.2291

TABLE E.9B

COEFFICIENT OF SKEWNESS VERSUS SHAPE PARAMETER
FOR GAMMA AND WEIBULL RANDOM VARIABLES

Distribution		γ_1 for	r Shape Paramo	eter:	
Туре	1	2	3	4	5
Gamma	2.0000	1.4142	1.1547	1.0000	0.8944
Weibull	2.0000	0.6311	0.1681	-0.0869	-0.2540

Truncation Effects

It was stated that the intended application of the above analysis is to networking problems where activity times are, ultimately, bounded from above. Thus, the reader may be tempted to challenge the applicability of distributions of x which yield positive but unbounded values. All of the above methods hold for bounded distributions. Only the applications emphasis so far has been on unlimited distributions. This situation can be redressed by examining truncated versions of the distributions previously considered. Suppose that the RV x is defined on the finite domain: $0 \le x \le x_u$. If the non-truncated c.d.f. of x is denoted by $F(\beta, \lambda, x)$, the truncated form is given by

$$F'(\beta, \lambda', x) = F(\beta, \lambda', x)/F(\beta, \lambda', x_u)$$

for $0 \le x \le x_u$. If the untruncated mean value is unity and one wishes the same value of the mean of the truncated RV, the rate parameter, λ , must be adjusted to λ^i so that

$$\int_{0}^{X_{U}} \overline{F}'(\beta, \lambda', x) dx = 1$$

This adjustment to preserve the mean facilitates a comparison between results for truncated and non-truncated c.d.f.'s. In Annex B we display the listing of the computer program which implements truncation for the 2-parameter Weibull family. In the case where the shape parameter $\beta=1$, the exponential distribution is realized. The mean values of the maximum of a set of truncated exponential RV's were calculated for several values of x_u . The upper truncation point, x_u , was chosen to yield convenient values of $F(\beta,\lambda^*,x_u)$ such as 0.990 and 0.999, etc. Results are shown in Table E.10. These may be compared with the untruncated results in Table E.1. It is clear that truncation of the x_i values has a much greater effect on the standard deviation of z_k than on the mean of z_k . Specifically, when the upper 1% of the distribution is truncated, the standard deviation of z_7 is reduced to 78% of its untruncated value, whereas the mean of z_7 is reduced to 96% of its. As might be expected, very little difference exists between truncated and untruncated results when only 0.1% of the distribution is truncated.

TABLE E.10

EFFECT OF TRUNCATION OF THE EXPONENTIAL DISTRIBUTION OF x_i ON THE MEAN AND STD DEV OF z_k = MAX(x_1 , ..., x_k), GIVEN $E[x_i]$ = 1, 1 \leq i \leq k

Upper Trunc. Point*:	4.82	298	6.9	559
k	E[z _k]	SD[z _k]	E[z _k]	SD[z _k]
1	1.000	0.928	1.000	0.983
2	1.486	0.998	1.498	1.088
3	1.802	1.007	1.828	1.126
4	2.033	1.000	2.074	1.143
5	2.215	0.987	2.271	1.151
6	2.363	0.972	2.434	1.154
7	2.488	0.956	2.573	1.155

*The upper truncation point (x_t) is the value of x such that the c.d.f. is $F(x) = [1 - \exp(-\lambda x)]/q_t, \ 0 \le x \le x_t \quad ,$

wi h

$$q_t = 1 - \exp(-\lambda x_t)$$
.

The values of q_t for the above truncation points are, respectively, 0.990 and 0.999. Associated values of λ are, respectively, 0.95348 and 0.99309.

Probability Distribution of the kth Largest of n

The primary focus in this annex is on the statistics of the largest positive RV in a set of k RV's, each of which has a unique c.d.f. When all of the RV's in the set are from the same distribution, the problem addressed here is just that of the largest order statistic. Order statistics pertain to the kth ordered RV in an identically distributed set of n. An extensive literature exists relative to order statistics. Gumbel (1958)[8], for example, uses this theory to develop the statistics of extremes. As pointed out by Guenther (1977)[9], the c.d.f. of the kth order statistic from a set of n RV's with common distribution function F(x) is given by

$$G_{k,n}(z) = I_{F(z)}(k,n-k+1)$$
 (20)

where $I_{\chi}(a,b)$ is the beta distribution of x with parameters a and b. The beta distribution is expressed as

$$I_{x}(a,b) = \frac{1}{B(a,b)} \int_{0}^{x} u^{a-1} (1-u)^{b-1} du$$
, (21a)

with

$$B(a,b) = \frac{\Gamma(a) \Gamma(b)}{\Gamma(a+b)} . \tag{21b}$$

Guenther indicates that it is computationally convenient to obtain $I_{\chi}(a,b)$ from an equivalent form of Fisher's F-distribution. A numerical method for evaluating the F-distribution is given on p. 944 of Abramowitz and Stegun (1966)[10].

^[8] Gumbel, E.J. <u>Statistics of Extremes</u>, Columbia Univ. Press, New York, c. 1958.

^[9] Guenther, W.C. "An Easy Method for Obtaining Percentage Points of Order Statistics," <u>Technometrics</u>, Vol. 19, No. 3, pp. 319 - 321, August 1977.

^[10] Abramowitz, M. and Stegun, I. <u>Handbook of Mathematical Functions</u>, AMS 55, Nat. Bureau of Standards, August 1966.

Denote the upper tail probability of the F-distribution with argument y and with integer degrees of freedom parameters v_1 and v_2 by $Q(y,v_1,v_2)$. Then, the following relationship can be used relating $I_x(a,b)$ to $Q(y,v_1,v_2)$:

$$I_{X}(a,b) = Q(\frac{a(1-x)}{bx}, 2b,2a)$$
 (22)

Annex B includes a listing of the computer program TEST.K which implements equations (20), (21), and (22) to calculate the distribution of the kth order statistic for a set of n generally-distributed continuous random variables. The distribution function F(x) is calculated in a user-supplied function FUN.CDF. The form of this routine illustrated in Annex B calculates a (optionally) truncated Weibull distribution. The mean and standard deviation of the order statistics are evaluated using the method shown in equations (16) and (17) and employing Simpson's rule. Despite the ease of implementation, little applicability of order statistics is foreseen to networking. This is due to the fact that parallel activities seldom have the same c.d.f. When they (approximately) do, it is quite important to specify whether passage thru the network requires the completion of all of the activities or of a subset. To illustrate this point, consider Figure E.4. A comparison is made between $G_{6.7}(z)$ and $G_{7.7}(z)$ when F(x) is a standardized exponential distribution. It is seen that a remarkable difference exists between mean values of the completion times -- in a network context -- of two situations: (a) 6 activities of 7 must be complete for passage versus (b) all 7 activities must be complete for passage. This illustrates a suprisingly high sensitivity of project completion time to network logic.

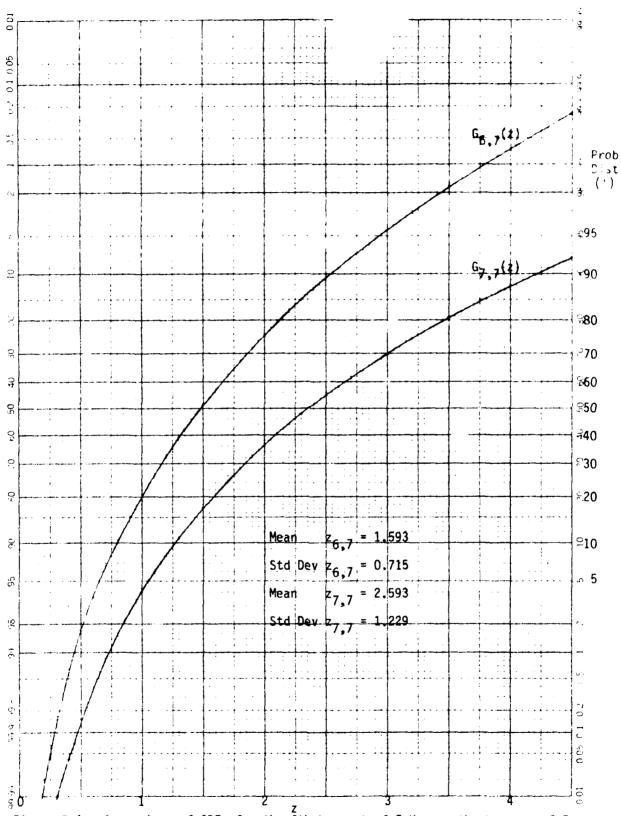


Figure E.4. Comparison of CDFs for the 6th Largest of 7 Versus the Largest of 7 Standardized Exponential RVs

ANNEX B

Computer Source Programs

Two MAIN computer programs are presented in this annex. The first (MAXG) can be used to calculate the mean, standard deviation, and probability distribution function of the largest of k positive, continuous random variables x_i , $1 \le i \le k$, each having its own c.d.f. The c.d.f. of x_i is calculated by the function FUN.CDF which accepts as arguments the shape and rate parameters and the value of x_i . As shown, FUN.CDF produces probability values for (optionally) truncated 2-parameter Weibull distributions. Comment code is also provided for calculating the gamma distribution. All supporting routines and functions are supplied in this listing.

The second MAIN program (TEST.K) calculates the distribution function, mean, and standard deviation for the order statistics of a general c.d.f. This general c.d.f. is calculated in the user-supplied function FUN.CDF. As shown FUN.CDF provides values for truncated Weibull distributions, just as this function does for MAXG. The fact that FUN.CDF is identical for these programs is, of course, not necessary. All utility routines are provided for TEST.K. Comment statements in these routines explain their purpose and define input and output arguments.

These programs are written in SIMSCRIPT 2.5 for the PRIME 750 minicomputer. However, the code does not employ features unique to this computer. Cross reference lists are included with program statements to identify variable type, to tabulate the locations of each variable in the programs, and to facilitate the conversion of programs to another language. Both driver programs are interactive. Program input is read from the terminal and output is displayed at the terminal. No external files are used. Since the output may be lengthy, it is recommended that a COMO file be established to display or print it.

For convenience and without loss of generality, the random variables x_i are considered scaled in dimension so that the largest mean of the x_i is unity. Inputs to MAXG and TEST.K are provided in response to prompting messages sent to the terminal. Thus, MAXG requires as input the max number of random variables in the set, an indication of whether these are defined on a finite or semi-infinite domain (If finite, the upper truncation point must be specified.), the shape parameters of the distribution of the x_i , and the ratio of the mean x_i to the mean of x_1 . At the user's option the values of $G_k(z)$ are printed out at intervals sufficient to permit a visually smooth point-to-point plot. Whether or not $G_k(z)$ is printed, the program provides the mean value and standard deviation of z_2 , z_3 , etc. up to the maximum set size specified.

In the program TEST.K, required inputs are: (a) the cumulative probability associated with the upper truncation point -- if truncation of F(x) is chosen -- (b) the number (n) of identically-distributed RV's in the set, (c) the index (k) of the order statistic wanted, (d) the shape parameter of F(x), and (e) the rate parameter of F(x). Output from this program is the distribution, $G_{k,n}(z)$, of the selected order statistic as well as its mean and standard deviation.

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GAMMA DIST FOR F 0 P 2(K) LET AE2V(1)=1.0 LET VZV(1)=PTV(1)/LAV(!)**2*AF7V(1)**2 LET 7=DELZ=1.00 LET 7=DELZ LET POFV(1) = FUN COF (P1.P2.DELZ)

FOR N=2 TO AXN DO

LET ZEN - DELZ

LET COF = FUN COF (P1.P2.Z)

LET XCR V(N) = COF

LET POFV (N) = XCOF V (Y) - XCOF V (N-1)

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OF 2(2). GFT INTEGRAL TO OBTAIN ALTERNATE ESTIMATE OF EXPECTATION LET CDFX =FUN.CDF(P1.P2.Z)
LET HOLD=XCDFV(N) *(1.0-CDFX)

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LET VZV(K)=2.2V(K)-1)+2.[-4/SUM+DELZ/3.[

LET ASD=SQRT.[-6/CV/4K)-4-2)

LET XSUM=XSUM+DELZ/3.[-6/CV/4K)+2.]

LET XSUM=2.[-5/CV/4K]-XSUM+2.[-6/CV/4K)-4/SUM+2.[-6/CV/4K]

PRINT 4 LINES WITH K+AFZV(K)*K+ASD+K+XSUM+K+SQRT.[-6/CXXSUM)
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T NU1=2+K
T NU2=2+K
T A=K
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        RETURN LITH 0.0
OTHERUISE
LET XF=A+(1.0-X)/F/X
RETURN LITH 1.0-F.DIST(XF,NU1,NU2)
                                                                       UNITION KREN-DIST (K. N. PI. P2. 2)
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SYSTEMS. PELERSE 2.1
05 DEC 1944
                                                                                                                                                                                                                                               ***CUTINE CALCUS ATOS THE CLMULATIVE FFCFARILITY OF FISHER'S F-CISTPIUTION **SIVE* ARGUMENTS X* AND THE INTEGER DEFONETS OF FREEDOW NUI (FOR THE ***LWERATOR) AND NUZ (FOR THE DENNMINATOR).
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RK=TRM-KE BL-F(2-K)/REAL.F(2-K+1).COST*+2
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SECUENCE FISHINGHERX SER PROFIXE TO THE SECUENCE OF THE SECUENCE FOR THE SECUENCE OF THE SECUE
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LET T = REAL.FINU2)/(REAL.FINU2)+FFAL.FINUIN-X)
IF 2-DIV.FINUIL2) < NUI
GO TO L
OTHERWISE **NUI IS EVEN
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            AL.F (N+2+K-2)/RFFL.F (2+K)+T1
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      =1.0
=-(1.0-T)**(REAL.F(NU1)/2.0)
L=01V.F(NU2-2.2)
UF=1.0
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*L13*LET A=2.0/FI.C*(THETA+SINT*SUM)
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O LE "NU1 AND NU2
F "NU2 IS EVEN
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          = 0. (RESL.F (NU2)/2.6)
| L=DIV.F (NU1-2.2)
| L4 | F (NU2.2) < NU2
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FOR FRIME SYSTEMS. SPIERSE 2.1
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LET C=C.42.0*REAL.FIDIV.FIVU2.21.1-K)/REAL.FINU2-2*K)

LET C=C.42.0*PT.C=C.4.0*T.COST.**NU2.SUW

B=2.0/PT.C=C.4.0*T.COST.**NU2.SUW

FUNCTION F.DIST
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